



New One-Day Conference - LIVE!

DEVELOPING INFRASTRUCTURE

Alternative Delivery Across Sectors

May 12, 2017 • InterContinental Century City • Los Angeles

Dear Colleague:

Public-private partnerships (P3s) and other alternative delivery models have become critical tools for completion of infrastructure projects across sectors.

California has been a major leader of this trend, with alternative delivery models implemented for public infrastructure development in an array of contexts. Join our experts for a wide-ranging discussion of their specific California infrastructure project experiences. Our experts will discuss infrastructure projects in these contexts:

- **Rail and Transit Infrastructure**
 - **New Road Infrastructure**
 - **Government Buildings**
 - **University Campus Development**
 - **Water Project Development**
 - **P3 Financial Literacy**
 - **Organizational Conflicts of Interest**
- ... and more!

We hope to see you in May!

Sincerely,



Yukiko Kojima, Esq.
Program Co-Chair
Nossaman LLP, Los Angeles

Yukiko Kojima offers clients unique experience with highly innovative delivery strategies for large-scale infrastructure projects in the US. She primarily advises public agencies in the use of methods such as P3s and design-build, but also represents private-sector participants on select projects. Prior to joining Nossaman LLP, Ms. Kojima advised private-sector sponsors on numerous award-winning P3 projects across Canada. Ms. Kojima takes an active role in Nossaman LLP's P3 practice initiatives in the social infrastructure area, and co-authored the firm's model social infrastructure P3 legislation.



Elizabeth Cousins, Esq.
Program Co-Chair
Nossaman LLP, Los Angeles

Elizabeth Cousins originally hails from Australia, but is now firmly entrenched in Los Angeles. She is a key advisor on an array of important infrastructure projects delivered through P3s and other alternative delivery methods. Public and private entities have benefitted from her strategic commercial advice in procuring complex and cutting-edge projects in the transportation, social, and water infrastructure sectors. As a result of her deep international and US expertise in P3s and other non-traditional tools, Ms. Cousins is often called upon to help public agency clients launch their own P3 programs to produce high-impact, one-of-a-kind projects.

CONFERENCE LOCATION & HOTEL ACCOMMODATIONS



**InterContinental
Century City**
2151 Avenue of the Stars
Los Angeles, CA 90067

The InterContinental Los Angeles is an iconic Hollywood landmark centrally located just minutes from Century City's major entertainment studios, Beverly Hills' world-class shopping on Rodeo Drive, and sunny Pacific Coast beaches.

For Hotel Reservations:
InterContinental Century City
1-866-329-1010
Block Name: CLE International

FRIDAY, MAY 12

7:45 Registration and Networking Continental Breakfast

8:15 **Welcome and Introduction**

Preview of the Day

Yukiko Kojima, Esq., Program Co-Chair

Nossaman LLP, Los Angeles

Elizabeth Cousins, Esq., Program Co-Chair

Nossaman LLP, Los Angeles

8:30 **Alternative Delivery Models**

General Overview

Sam Hull, Associate

Plenary Group, Los Angeles

Tuyen Mai, Senior Managing Director

Ernst & Young Infrastructure Advisors, Los Angeles

Matt McCleary, Senior Associate, Economics & Real Estate

AECOM, Los Angeles

9:45 Networking Break

10:00 **Transportation Sector Alternative Delivery Panel**

Road and Transit Projects

Jim Beil, Executive Director of Capital Programs

Orange County Transportation Authority

Erin Holbrook, Esq., Attorney IV

California Department of Transportation (Caltrans), Sacramento

Moderator: **Evan Caplicki, Esq.**

Nossaman LLP, Los Angeles

11:15 **Ethics**

Organizational Conflicts of Interest

Nancy Smith, Esq.

Nossaman LLP, Los Angeles

12:15 Lunch Break (on your own)

1:30 **Featured Presentation**

P3 Financial Literacy in the Public Sector

Julie Kim, PhD

Director, P3 Financial Literacy in the Public Sector (FLIPS) Program

Stanford University Global Projects Center

Michael Bennon, Managing Director

Stanford University Global Projects Center

2:30 **Social Infrastructure Alternative Delivery Panel**

Emerging Sector Projects

Elisabeth Gunther, Esq., Chief Campus Counsel

University of California Merced

Freddy Rayes, Chief Executive Officer

Long Beach Judicial Partners

Moderator: **Yukiko Kojima, Esq., Program Co-Chair**

3:45 Networking Break

4:00 **Water Sector Alternative Delivery Panel**

Water Infrastructure Projects

Brian Nicholas, Director of Business Development for North America

Acciona Agua, Vancouver, BC, Canada

Scott Slater, Esq., Chief Executive Officer

Cadiz, Los Angeles

Moderator: **Elizabeth Cousins, Esq., Program Co-Chair**

5:15 Evaluations and Adjourn

Earn up to 7 Hours of MCLE Credit Including One Hour of Ethics
Earn up to 7 Hours of AICP/CM Credit

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PROGRAM CO-CHAIRS

Yukiko Kojima, Esq., Program Co-Chair
Nossaman LLP, Los Angeles

Elizabeth Cousins, Esq., Program Co-Chair
Nossaman LLP, Los Angeles

FEATURED PRESENTERS

Julie Kim, PhD, Director, P3 FLIPS Program
Stanford University Global Projects Center

Michael Bennon, Managing Director
Stanford University Global Projects Center

FACULTY

Jim Beil is the Orange County Transportation Authority's (OCTA's) Executive Director for Capital Programs and is responsible for rail, transit, highway, and facility capital project delivery; project controls; and real estate services related to project delivery, transit, and railroad. Prior to joining OCTA, Mr. Beil was the Caltrans Deputy District Director for the OC Capital Outlay Program.

Evan Caplicki guides public agencies through all stages of the innovative infrastructure project development process – from delivery option selection through procurement and contracting, to contract administration and claims resolution. Mr. Caplicki has extensive construction experience and is also very active in the Design-Build Institute of America and teaches courses on contracts and risk management.

Elisabeth Gunther became the first full-time Chief Campus Counsel for the UC Merced campus, effective July 1, 2015, after assuming the role of Campus Counsel in 2008. She has worked in the Office of the General Counsel (OGC) since 2006, managing a wide span of legal issues, from environmental compliance to student discipline to public contracting, with particular focus the Merced 2020 initiative.

Erin Holbrook is an Attorney IV for the Caltrans Legal Division. Ms. Holbrook has been with Caltrans since 2010, working on all aspects of public works construction with particular emphasis on innovative project delivery such as P3s, design-build, and construction manager/general contractor methods.

Sam Hull focuses on the commercial and financial components of Plenary Group's infrastructure project pursuits. Since joining Plenary in 2014, Mr. Hull has worked on several US P3 projects that have successfully closed, including the UC Merced 2020 Project, the Long Beach Civic Center Project, and the Pennsylvania Rapid Bridge Replacement Project.

Tuyen Mai is a Senior Managing Director with Ernst & Young Infrastructure Advisors and has 15 years of experience in the development and financing of large-scale infrastructure projects in Europe and North America. He has advised major state and local governments across the US on strategic planning and delivery of transportation and public infrastructure programs.

Matt McCleary serves as the lead Economics and Real Estate professional for AECOM in the Southern California region. Mr. McCleary's key projects include the first High Speed Rail Station in Fresno, new development in Hawthorne near Tesla and SpaceX, and new development around Union Station in downtown Los Angeles.

Brian Nicholas is responsible for coordinating the growth of the water sector enterprise across North America for Acciona Agua, with special focus on water and wastewater treatment plants. Mr. Nicholas has also been responsible for developing and overseeing the Agua division's growth in Australia, Canada, and the United Kingdom.

Freddy Rayes is CEO of Long Beach Judicial Partners, overseeing the operations of the Governor Deukmejian Courthouse in Long Beach, the first performance-based social infrastructure P3 of its kind in the US. Mr. Rayes led the design and construction of the Courthouse, leveraging on 27 years of experience with complex capital programs.

Scott Slater is Cadiz's President and CEO, in addition to being an accomplished negotiator and litigator with Brownstein Hyatt Farber Schreck. Mr. Slater has more than 32 years of experience representing clients in complex water matters, predominantly in the Western United States.

Nancy Smith is co-founder of Nossaman LLP's Infrastructure Practice Group and a member of the firm's executive committee. Ms. Smith is nationally known for her expertise in the use of innovative contracting methodologies for public projects and has been instrumental in obtaining federal and state legislation allowing these procedures.

4 EASY WAYS TO REGISTER	1 cle.com/infrastructure	2 FAX (303) 321-6320	3 PHONE (800) 873-7130	4 MAIL 7995 East Prentice Avenue Suite 200 Greenwood Village, CO 80111
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YES! Please register the following:

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Full tuition refunds (less a \$75 administrative charge) will be given only if notice of cancellation is received by 5:00 pm MST on the Friday prior to the Conference. Substitutions may be made at any time.

Course Materials provided in electronic format only.

Tuition - includes Course Materials

- \$595 per person
- \$545 each for two or more
- \$545 each for government, 501(c)(3) organizations, full-time judges, law students and paralegals
- \$495 each for two or more government, 501(c)(3) organizations, full-time judges, law students and paralegals

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- Audio transcript and course materials
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DEVELOPING INFRASTRUCTURE

Public-Private Partnerships & Beyond

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Featured Presentation

P3 Financial Literacy in the Public Sector



**Julie Kim, PhD, P3 FLIPS
Program Director**

Stanford University
Global Projects Center

Dr. Julie Kim is Senior Fellow and P3 Program Director at Stanford University Global Projects Center (GPC). Dr. Kim was formerly Director of the Asia-Pacific Infrastructure Initiative at RAND Corporation, and prior to that she had over 25 years of experience in large-scale infrastructure projects in the US and Asia as an executive with AECOM and URS. Dr. Kim holds a BS in Civil Engineering from MIT and an MS and PhD in Civil Engineering from Stanford University.



**Michael Bennon
Managing Director**

Stanford University
Global Projects Center

Michael Bennon is the Managing Director of the Stanford GPC. Mr. Bennon's research areas of interest for the center and work experience are in public sector finance, infrastructure and real estate investment, and project organization design. Mr. Bennon served as a Captain in the US Army and the US Army Corps of Engineers. Mr. Bennon received a BS in Civil Engineering from the US Military Academy at West Point and an MSCE and MBA from Stanford University.

Featuring Experts From:

- Acciona Agua North America
- AECOM
- Cadiz
- California Department of Transportation
- Ernst & Young Infrastructure Advisors
- Long Beach Court Building
- Orange County Transportation Authority
- Plenary Group
- Stanford University Global Projects Center
- University of California Merced Campus

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